

# Integrated Transport Strategy Implementation Plan

Tuesday, 16 June 2026  
Infrastructure and Public  
Works Committee

Strategic Alignment - Our Places

Public

**Program Contact:**  
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Infrastructure

**Approving Officer:**  
Tom McCready, Director City  
Infrastructure

## EXECUTIVE SUMMARY

The purpose of this report is to seek Council consideration and approval of the Integrated Transport Strategy Implementation Plan (**Attachment A**) and identify unfunded items within the Strategy to be implemented through future business plan and budget processes (**Attachment B**).

At its meeting on Tuesday 22 July 2025, Council endorsed the Integrated Transport Strategy (the Strategy) and requested the Administration to prepare a report which will identify items within the Strategy that could be implemented and financed through savings as part of the 2025/26 Budget Reconsideration process while simultaneously developing a staged implementation plan for the Strategy, beginning with consideration of measures to be adopted as part of the 2026/27 Draft Business Plan and Budget process.

The delivery of the plan will be subject to funding approvals as part of future Business Plan and Budget processes, beginning with the 2026/27 financial year. The Implementation Plan includes indicative costings and proposed timeframes for funding and implementation.

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## RECOMMENDATION

The following recommendation will be presented to Council on 23 June 2026 for consideration

THAT THE INFRASTRUCTURE AND PUBLIC WORKS COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Approves the Integrated Transport Strategy Implementation Plan as contained in Attachment A to Item 7.2 on the Agenda for the Infrastructure and Public Works Committee meeting held on 16 June 2026.
2. Notes the identified unfunded items related to the Integrated Transport Strategy Implementation Plan as contained in Attachment B to Item 7.2 on the Agenda for the Infrastructure and Public Works Committee meeting held on 16 June 2026.
3. Notes the delivery of the Integrated Transport Strategy Implementation Plan and identified unfunded items will be subject to funding as part of future Annual Business Plan and Budget processes, beginning with the 2026/27 financial year.
4. Notes the Administration will request Australian Government and State Government support to assist Council to deliver the Integrated Transport Strategy, including the Implementation Plan and identified unfunded items.
5. Authorises the Lord Mayor to write to the Australian Government, State Government and adjoining Councils to advocate for Key Projects and Services identified in the Integrated Transport Strategy, and to request federal and state funding to assist Council to progress the Integrated Transport Strategy Implementation Plan, with a specific focus on road safety and infrastructure improvements related to walking and wheeling, micromobility and Public Transport.

6. Authorises the Chief Executive Officer to amend and update the Integrated Transport Strategy Implementation Plan on an annual basis following the Annual Business Plan and Budget approvals by the Council.
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## IMPLICATIONS AND FINANCIALS

City of Adelaide 2024-2028 Strategic Plan	<b>Strategic Alignment – Our Places</b> Community assets are adaptable and responsibly maintained. Create safe, inclusive and healthy places for our community.
Policy	City of Adelaide Strategic Plan 2024-2028 Develop and implement an Integrated Transport Strategy and establish associated targets by 2024 that aligns to the South Australian Road Safety Strategy to 2031
Consultation	Consultation will be required as part of the design and delivery of the interventions.
Resource	Not as a result of this report
Risk / Legal / Legislative	As set out in South Australia's Road Safety Strategy to 2031, as a Road Authority, Council has a responsibility for road safety outcomes and to seek Safe System outcomes.
Opportunities	Progress towards achieving road safety targets and other commitments outlined in South Australia's Road Safety Strategy, City of Adelaide's City Plan 2036, City of Adelaide's Strategic Plan 2024-2028 and Integrated Transport Strategy.  Increase likelihood of successful grant funding applications to State and Federal Governments.
25/26 Budget Allocation	Not as a result of this report
Proposed 26/27 Budget Allocation	Budget allocation for Integrated Transport Strategy related initiatives in the Draft 2026/27 Business Plan and Budget include:  <ul style="list-style-type: none"> <li>- \$5,580,000 new/upgrade (including grant funding).</li> <li>- \$25,000 renewal.</li> <li>- \$1,519,000 strategic/operational.</li> </ul> <p>* Note further assessment will be undertaken in relation to other funded projects to ascertain alignment and co-funding opportunities associated with ITS Projects contained within Attachment B - Integrated Transport Strategy Unfunded Projects.</p>
Life of Project, Service, Initiative or (Expectancy of) Asset	The review and delivery of the interventions will be ongoing.
25/26 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Grant and funding opportunities will be sought.

# DISCUSSION

## Background

1. At its meeting on 22 July 2025 Council ([Link 1](#)) resolved;  
*‘THAT COUNCIL:*
  1. *Notes the Integrated Transport Strategy Stage Two Engagement Report as contained in Attachment A to Item 7.2 on the Agenda for the meeting of the Infrastructure and Public Works Committee Reconvened on 17 July 2025.*
  2. *Endorses the Integrated Transport Strategy as contained within Attachment B to Item 7.2 on the Agenda for the meeting of the Infrastructure and Public Works Committee Reconvened on 17 July 2025 to supersede the Smart Move Transport and Movement Strategy 2012-2022.*
  3. *Request the Administration to prepare a report which will identify items within the Strategy that could be implemented and financed through savings as part of the 2025/26 Budget Reconsideration process while simultaneously developing a staged implementation plan for the Strategy, beginning with consideration of measures to be adopted as part of the 2026/27 Draft Business Plan and Budget process.*
  4. *Authorises the Chief Executive Officer, or delegate, to make minor syntactical and technical amendments, and graphic design changes to the document contained in Attachment B, for the purposes of finalising the document for publication.*
2. The City of Adelaide Integrated Transport Strategy (ITS) has been finalised and published on the City of Adelaide website ([Link 2](#)).

## Integrated Transport Strategy Implementation Progress - 2025/26

3. A summary of the Key Projects and Services within the ITS that have been progressed by the Administration in 2025/26 can be viewed here: [Link 3](#).

## Integrated Transport Strategy Implementation Plan - 2026/27 and beyond

4. The Integrated Transport Strategy Implementation Plan (the Implementation Plan) (**Attachment A**) reflects the continuing 2025/26 commitments and new commitments identified for funding in the City of Adelaide 2026/27 Business Plan and Budget.
5. The total value of these projects is estimated at \$7.142m. The Implementation Plan also proposes opportunities for the 2027/28 and 2028/29 financial years as cost estimates only.
6. The Implementation Plan subject to Council endorsement, would be staged and considered as an inclusion within the Long-Term Financial Plan with the goal to support delivery of the strategy.
7. The Administration would then undertake detailed planning, design and construction, as well as determining adequate life cycle costs associated with installation of new and upgraded infrastructure required to achieve the measures of success identified in the strategy.
8. Recognising that funding beyond 2026/27 will be subject to future business plan and budget processes, a list of unfunded projects (**Attachment B**) has been developed based on:
  - 8.1. The Key Projects and Services identified within the ITS.
  - 8.2. The ITS ‘Measures of Success’ targets and current baselines.
  - 8.3. School Safety Implementation Plan.
  - 8.4. Internal operational reviews.
  - 8.5. Community and stakeholder feedback and requests.
9. The unfunded priority projects include a range of operational, strategic and capital related initiatives which form the basis for implementing the ITS.
10. The Administration will seek to deliver these initiatives in the 2026/27 financial year and/or future years based on priority with consideration of:
  - 10.1. Contribution towards CoA Strategic Plan and other state and federal strategies.
  - 10.2. Legislative requirements.
  - 10.3. Organisational capacity.
  - 10.4. Alignment with infrastructure renewal projects and other projects.

- 10.5. Timeframes required for initiative delivery, including initial planning and prioritisation.
  - 10.6. Opportunities for grant funding and partnerships.
  - 10.7. Existing City of Adelaide projects and commitments.
  - 10.8. On-going review and reporting of the strategy progress.
11. For example, the City of Adelaide draft 2026/27 Business Plan and Budget includes over \$68.8m in asset renewal works focused on maintaining and improving the \$2 billion plus owned Council assets. The renewal of existing assets provides an opportunity to consider the new and upgraded infrastructure required, and associated additional funding, to contribute to the measures of success identified in the ITS.
  12. A Case Study example for the City of Adelaide:
    - 12.1. Ward Street between Jeffcott and O'Connell Streets is due for renewal within the next two years and is classified in the ITS Network Maps as a W3 Walking Route, C1 Cycle Route and PT2 Public Transport Corridor.
    - 12.2. To provide the level of service identified by the network map classifications additional infrastructure such as separated cycle lanes, pedestrian priority crossings, streetscape greening and lighting upgrades are required.
    - 12.3. Aligning the design and construction of new and upgraded transportation infrastructure with the renewal works to provide the transport outcomes identified in the ITS, would:
      - 12.3.1. Require the existing (renewal only) budget to be increased through the allocation of additional new and upgrade funding based on preliminary cost estimates.
      - 12.3.2. Improve alignment between various infrastructure/greening requirements and eliminate potential for the renewed infrastructure to be reconstructed at a future time, prior to the end of the asset life, when transport outcomes identified in the ITS are delivered.
  13. For behaviour change programs (as per ITS Goal 1.1 and Goal 4.3) it is recommended that Council considers a funding allocation linked to capital project initiatives to promote the infrastructure and behaviour change.
  14. This additional funding would supplement and support the new conditions provided by the infrastructure to increase awareness and impact and to assess and undertake post-implementation evaluation to provide learnings from implemented projects and build confidence for future projects.

### **Integrated Transport Strategy Implementation Funding Opportunities**

15. As per the South Australian Government 2025-26 Agency Statements, the estimated total budget for Transport Projects in South Australian in the 2025/26 financial year is approximately \$1.4 billion.
16. The City of Adelaide Long Term Financial Plan ([Link 4](#)) identifies approximately \$300 million in Transportation infrastructure renewal projects with approximately \$1.5 million for transport related new and upgrade projects and an additional \$2 million for the public realm greening program.
17. There are a number of Commonwealth and State Government Grant Programs that provide opportunity for CoA to seek funding support for the delivery of the ITS subject to meeting funding criteria. These include:
  - 17.1. Australian Government Black Spot Program (100% funding contribution) ([Link 5](#))
  - 17.2. Australian Government Safer Local Roads and Infrastructure Program (50-50 funding contribution, up to \$5,000,000) ([Link 6](#))
  - 17.3. Australian Government Active Transport Fund (program guidelines are currently being revised) ([Link 7](#))
  - 17.4. South Australian Government State Bicycle Fund (50-50 funding contribution, up to \$20,000 for design project and \$200,000 for construction project) ([Link 8](#))
18. The Australian Government Black Spot Program provides 100% funding contribution. To meet the essential criteria for the other funding programs the City of Adelaide must provide a funding commitment (and supporting evidence) as part of the project nomination. For these grant programs the City of Adelaide project nominations are generally limited to projects with existing funding commitments in the current year Business Plan and Budget.
19. The development of a prioritised list of infrastructure upgrade projects to achieve the ITS Measures of Success is required to confirm future funding commitments and realise grant funding opportunities for ITS delivery in FY2027/28 and beyond.

20. An initial list of opportunities for infrastructure upgrades has been identified in the unfunded priority projects list. This list will continue to be reviewed with additional projects/locations included and prioritised on an on-going basis.

#### **Next Steps**

21. Following endorsement of the Implementation Plan and approval of the FY2026/27 Business Plan and Budget, the Administration will:
- 21.1. Commence yearly reporting on the ITS as part of the City of Adelaide's Subordinate Strategies reporting framework.
  - 21.2. Prepare a prioritised program for ITS related new and upgrade works including preliminary scope of works and cost estimates.
  - 21.3. Submit items within the ITS Implementation Plan for consideration for funding and implementation through the future Business Plan and Budget processes.

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## DATA AND SUPPORTING INFORMATION

**Link 1** – Council Minutes for the Meeting on Tuesday, 22 July 2025

**Link 2** – City of Adelaide Integrated Transport Strategy (ITS)

**Link 3** – Integrated Transport Strategy Implementation – Progress Summary - 2025/26

**Link 4** – City of Adelaide Long Term Financial Plan 2025-2026 to 2034-2035

**Link 5** – Australian Government Black Spot Program

**Link 6** – Government Safer Local Roads and Infrastructure Program

**Link 7** – Australian Government Active Transport Fund

**Link 8** – South Australian Government State Bicycle Fund

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## ATTACHMENTS

**Attachment A** – Integrated Transport Strategy Implementation Plan

**Attachment B** – Integrated Transport Strategy Unfunded Projects

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